

Avenox Global

SERVICE SUITE 02

BOARDS & OVERSIGHT

Governance

Decisions on record, before they are tested.

Corporate governance advisory · UAE

www.avenoxglobal.com

ABOUT GOVERNANCE

Who decides, who signs, and what happens when owners disagree.

Most owners file governance under paperwork for listed companies. That stopped being true when UAE corporate tax arrived.

A company is treated as resident where its real decisions are made. The evidence is who your directors are, where they met, and what they recorded.

ONE SET OF RECORDS, READ BY

01	The tax authority	Where decisions were taken, and by whom
02	Your financial institutions	Who can sign, commit and spend
03	Your auditor	Which approvals were given and recorded
04	An incoming shareholder	How the company is really run



Corporate Governance Advisory

We design the governance your business actually runs on, and put it in writing before it is tested by a tax authority, an auditor or a co-owner.

WHAT YOU RECEIVE

01 Governance framework design

02 Board and committee structure

03 Delegation of authority and signing limits

04 Board and shareholder frameworks

05 Minutes, registers and an authority matrix

KEY FEATURES

Independent review

What an auditor or regulator would question first.

Residency-ready records

Where the board met, who attended, what was decided.

Written to last

Records that still make sense two years later.

BOARD & SHAREHOLDER FRAMEWORKS

Partnerships rarely break over money. They break over what nobody wrote down.

AVENOX DESIGNS

01 **Reserved matters**

Decisions that need shareholder approval, such as bringing in a new investor.

02 **Decision rights**

Who decides what, including what happens when a shareholder wants out.

03 **Deadlock terms**

How a tie is broken, agreed before it ever happens.

HANDED OVER

A clear framework your lawyers can draft from.

YOUR LAWYERS DRAFT

The shareholders agreement, matching how the business actually runs.

PROCESS

How governance advisory works.

01

Review

How decisions are made today, who holds authority, and where the gaps would show.

02

Design

Board structure, committees, authority limits and reserved matters.

03

Document

Charters, terms of reference, the authority matrix and a meeting calendar.

04

Maintain

A set review point, keeping the framework current as owners and entities change.

WHEN BUSINESSES COME TO US

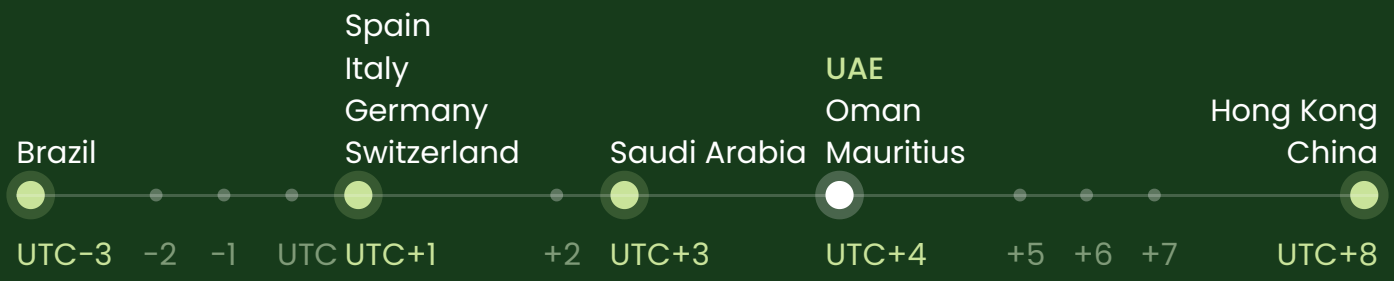
- Bringing an outside shareholder into a family business
- A joint venture with no agreed way to settle a deadlock
- Unsure who is allowed to sign what
- Asked for board minutes and unable to produce them

OUR PRESENCE

11 countries. One team.

Governance advisory is led from Dubai for UAE companies and the groups around them. Across all 11 countries we also support company formation and corporate banking.

ELEVEN HOURS OF TIME ZONES



AE	United Arab Emirates	Middle East	Headquarters
MU	Mauritius	Africa	Regulated services
SA	Saudi Arabia	Middle East	Formation & banking
OM	Oman	Middle East	Formation & banking
HK	Hong Kong	Asia	Formation & banking
CN	China	Asia	Formation & banking
ES	Spain	Europe	Formation & banking
CH	Switzerland	Europe	Formation & banking
IT	Italy	Europe	Formation & banking
DE	Germany	Europe	Formation & banking
BR	Brazil	Americas	Formation & banking



START A CONVERSATION

Get your governance reviewed.

Share your board papers and shareholding as they stand. We will show you what is missing before someone else does.

Email us to book a free consultation →

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